







SÃO PAULO: A COUNTRY WITHIN A COUNTRY



3rd Largest Economy and consumer market in Latin America



32% of the Brazilian GDP

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The world's largest producer of sugar, ethanol, and orange juice



19 of the 20 best highways in Brazil



South America's largest port and airport



Headquarters of 60% of companies of Fortune 100 Latam



Home to 4 of the top 10 universities in Latin America



70% of the country's skilled labor



Home to 80% of Latin American business events

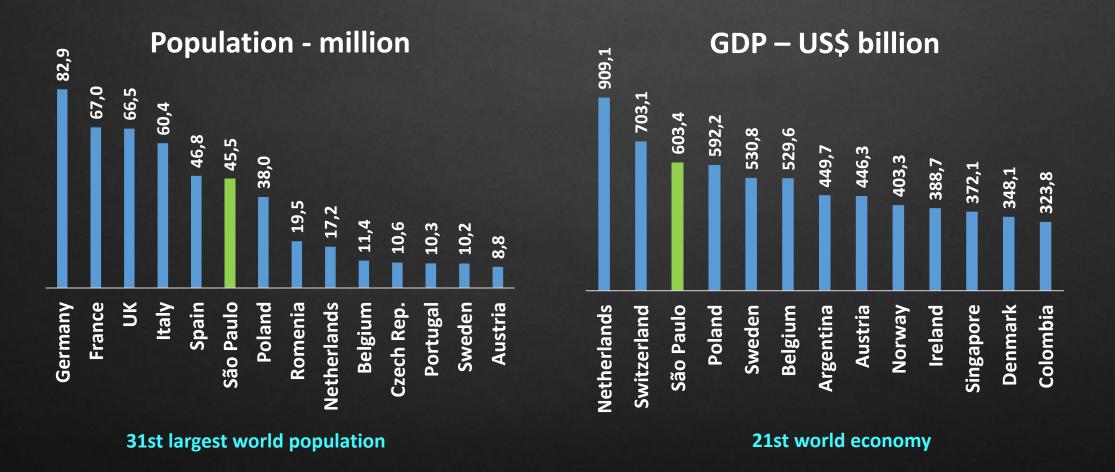


Largest leisure and entertainment center in Latin America





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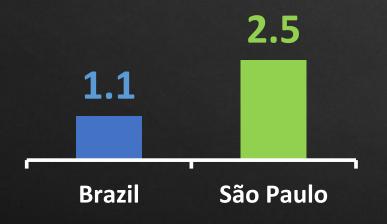
Source: Population: World Bank and IBGE, 2018 estimates. GDP: World Bank, IBGE, and Seade, 2019 – current price (GDP)





SÃO PAULO: RECENT ECONOMIC PERFORMANCE

- Strong growth in 2019, generation of 579,000 jobs last year
 - GDP growth in 2019 (var. %)



• Smaller decline and faster recovery in 2020







SÃO PAULO: RESPECT FOR THE ENVIRONMENT AND SCIENCES

Environment

São Paulo operates in full alignment with international standards for conservation and preservation

- Zero illegal deforestation and forest restoration
- Encouraging renewable energy sources
- Limitation in the generation of greenhouse gases

Covid-19

Only science guides Government decisions

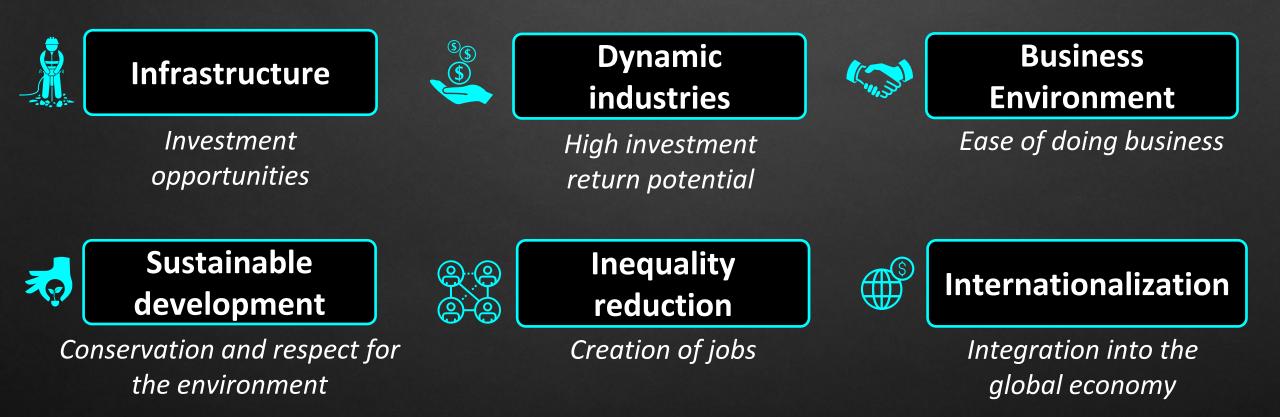
• The state was one of the first to adopt social isolation and the mandatory use of masks

• The São Paulo Plan to fight the pandemic has saved lives and 318,000 jobs, most of which in relation to vulnerable workers





6 AXES OF THE 21/22 ECONOMIC RECOVERY PLAN







RECENT SUCCESS: THE LARGEST ROAD CONCESSION IN THE HISTORY OF BRAZIL



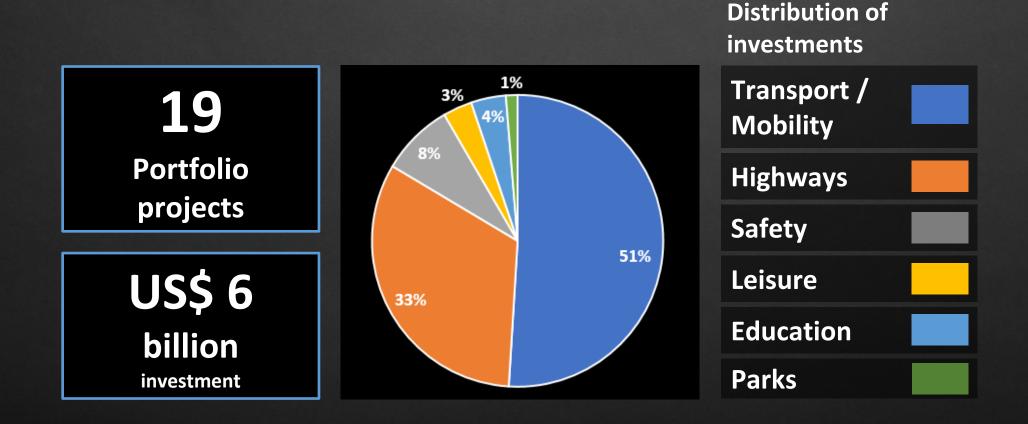
Pipa (Piracicaba Panorama)

- Carried out in 2020
- 1,300 kilometers
- US\$ 2.7 billion investment
- 62 municipalities
- 1st zero carbon highway in the country





NEW OPPORTUNITIES FOR CONCESSIONS AND PARTNERSHIPS







INTERCITY TRAIN



- São Paulo/Campinas (100 km)
- Demand: 565,000 passengers/day

Investment: US\$ **1.4** billion





CONCESSION OF CPTM LINES 8 AND 9



Investment:

US\$ **500** million





CONCESSION OF THE HIGHWAYS OF THE COAST OF THE STATE







RENEWAL OF ROAD CONCESSION CONTRACTS



TRIÂNGULO DO SOL
442 km
42 million vehicles / year

RENOVIAS
346 km
55 million vehicles / year

VIAOESTE
169 km
116 million vehicles / year







CONCESSION OF 22 REGIONAL AIRPORTS







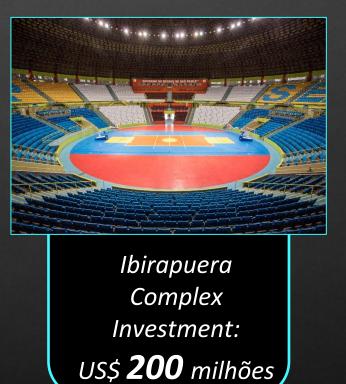
CONCESSIONS AND PARTNERSHIPS IN OTHER SECTORS

ENVIRONMENT



Zoo and Botanical Garden Investment: US\$ **70** milhões

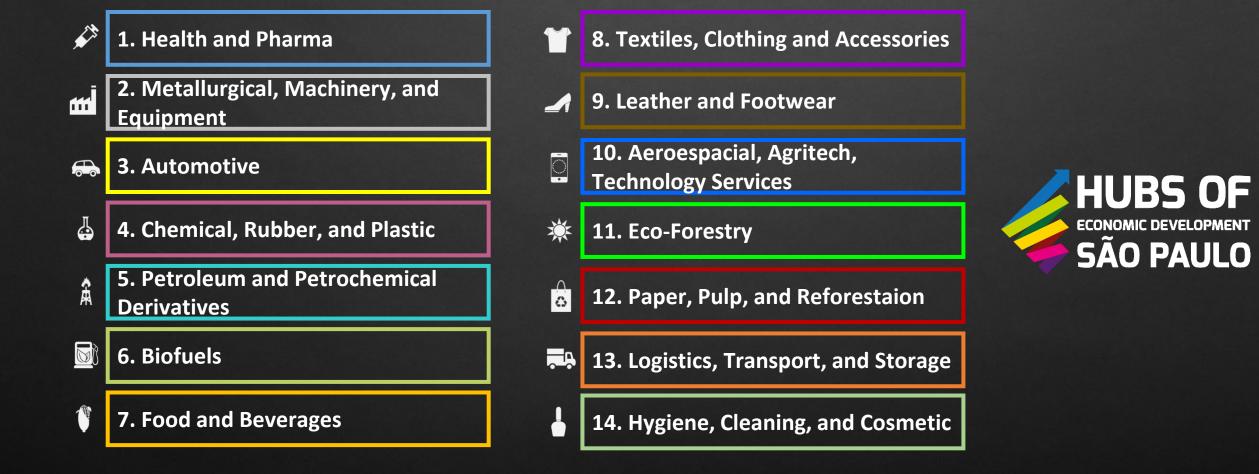
SPORTS CENTERS







DIVERSIFIED PRODUCTION: 14 ECONOMIC DEVELOPMENT HUBS



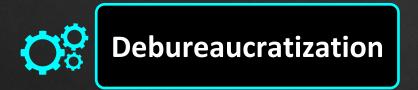




BUSINESS ENVIRONMENT





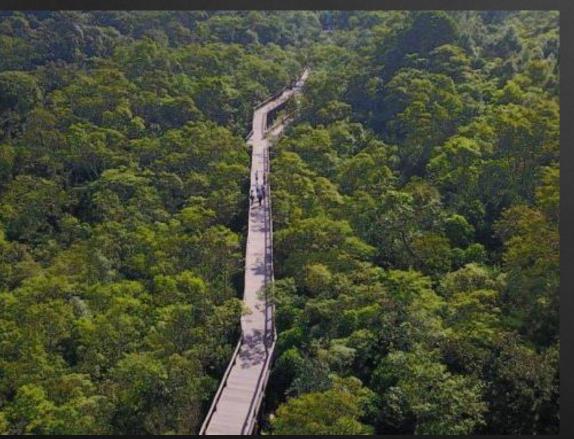








ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



- Cleaning up of the rivers Pinheiros and Tietê
 Preservation of forests and growth of 5% of native vegetation cover in the last 10 years
- Zero illegal deforestation in the Atlantic Rainforest in 2019
- Renewable Energy: commitment to reduce emissions by large companies (such as Toyota, ArcelorMittal, Carrefour)
- Commitment to restrict the production of greenhouse gases





INEQUALITY REDUCTION



- Job creation and professional qualification
- Economic growth in 2019 generated 579,000 jobs
- 2 million jobs expected in 21-22
- Largest vocational education park in Latin America
- 150,000 beneficiaries of professional qualification courses in 2020
- Partnerships for the future of working with large companies (SAP, Totvs, IBM, Oracle, Microsoft, Cisco, AWS, Ford, Toyota, etc.)





INTERNATIONALIZATION OF THE STATE ECONOMY



- International offices in Shanghai and Dubai. New unit estimated in Munich
- Signature of bilateral agreements
- Investment agencies, chambers of commerce, and international organizations





RESUMO

- São Paulo is the third largest consumer market in Latin America
- It has ample investment opportunities in industry, infrastructure, agribusiness, tourism, creative economy, science and technology, and real estate
- Its economy grew more than twice the national economy in 2019, is fast recovering in 2020, and will accelerate in 21-22
- It respects the environment, invests in innovation, and strives to reduce social inequality



